

KONGSBERG DIGITAL

Hege Skryseth, President

THE.



DISCLAIMER



This presentation contains certain forward-looking information and statements. Such forward-looking information and statements are based on the current, estimates and projections of the Company or assumptions based on information currently available to the Company. Such forward-looking information and statements reflect current views with respect to future events and are subject to risks, uncertainties and assumptions. The Company cannot give assurance to the correctness of such information and statements. These forward-looking information and statements can generally be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements sometimes use terminology such as "targets", "believes", "expects", "aims", "assumes", "intends", "plans", "seeks", "will", "may", "anticipates", "would", "could", "continues", "estimate", "milestone" or other words of similar meaning and similar expressions or the negatives thereof.

By their nature, forward-looking information and statements involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of the Company to differ materially from any future results, performance or achievements that may be expressed or implied by the forward-looking information and statements in this presentation. Should one or more of these risks or uncertainties materialize, or should any underlying assumptions prove to be incorrect, the Company's actual financial condition or results of operations could differ materially from that or those described herein as anticipated, believed, estimated or expected.

Any forward-looking information or statements in this presentation speak only as at the date of this presentation. Except as required by the Oslo Stock Exchange rules or applicable law, the Company does not intend, and expressly disclaims any obligation or undertaking, to publicly update, correct or revise any of the information included in this presentation, including forward-looking information and statements, whether to reflect changes in the Company's expectations with regard thereto or as a result of new information, future events, changes in conditions or circumstances or otherwise on which any statement in this presentation is based.

Given the aforementioned uncertainties, prospective investors are cautioned not to place undue reliance on any of these forward-looking statements.







THIS IS KONGSBERG DIGITAL DEVELOPMENT SINCE FEBRUARY 2016 DIGITAL SERVICES DIGITAL PLATFORM BUSINESS SEGMENTS KEY TAKEAWAYS



Offices in Norway, USA, India, Canada and Russia

450 employees

Group Digital Center of Expertise Oil & Gas Software Maritime Simulation Renewables & Utilities Digital Platform

Revenues ~800 MNOK



KONGSBERG DIGITAL







Optimization and predictive big data solutions



© 2016 KONGSBERG - All rights reserved.

DEVELOPMENT SINCE FEBRUARY 2016





KONGSBERG DIGITAL KDI announced February and formally established July 1st



STRATEGY AND ORGANIZATIONAL DEVELOPMENT



OIL & GAS

- · Back to profitablity
- Signed contract with Shell on Sitecom
- Signed Ledaflow contract steampipe
- PoC with Statoil on Analytics
- Partnership with McK



RENEWABLES Signed contracts with Statoil and Statkraft on Lifecycle Management



UTILITIES NTE Partners



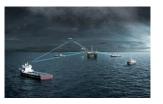
SIMULATION

- Management buy-out Global Sim
- Canadian Navy
- Heerema



MARITIME DIGITAL

- Condition Monitoring
- Performance Management
- Decision Support



DIGITAL PLATFORM Release plan, 3rd party, positions

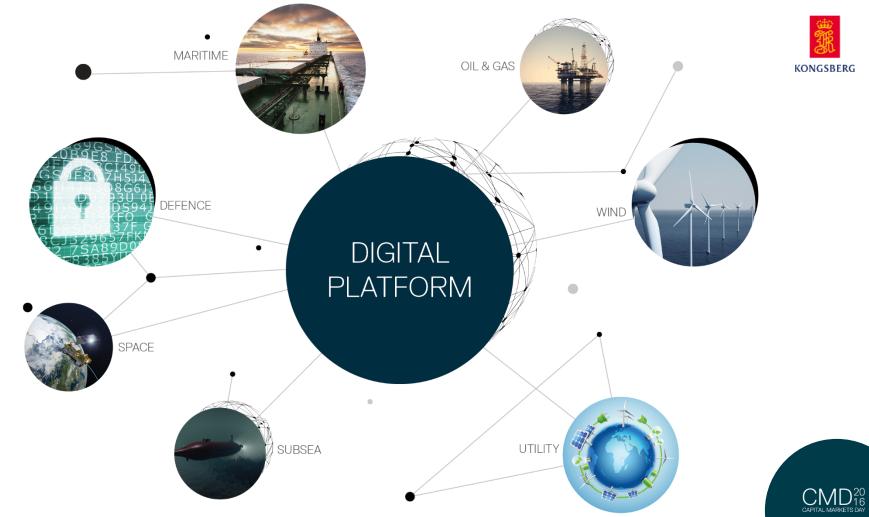


DIGITAL SERVICES













MARITIME SIMULATION















OIL & GAS SOFTWARE















RENEWABLES & UTILITIES











KEY TAKEAWAYS



- KONGSBERG is well postitioned for the digital shift
- Experience strong market engagement
- Attractive employer for digital competencies
- The industrial digitalization market expected to grow significantly
- Digital Platform a key enabler for growth
- Broad energy offering from oil & gas and renewables & utilities



