



KONGSBERG

WORLD CLASS – through people, technology and dedication



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Welcome to the Norwegian AGS Industry Day

Odd Kyllingmark, Kongsberg Defence & Aerospace

Kongsberg Gruppen - KONGSBERG



KONGSBERG

- An international technology corporation headquartered in Norway
- Operations at 42 locations in 25 countries
- More than 900 of the Group's nearly 4 200 employees work outside Norway
- In 2003 the Group earned 76 per cent of its consolidated operating revenues of NOK 6.7 billion outside Norway

Kongsberg Gruppen ASA



KONGSBERG

Number
employees:
app. 4200



Kongsberg Maritime



Kongsberg Defence & Aerospace



Jan Erik Korssj en,
CEO
Kongsberg Gruppen
ASA

Kongsberg Gruppens
ASA has two main
business areas:

- Kongsberg Maritime AS
- Kongsberg Defence Aerospace AS

Organisation



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Kongsberg Gruppen ASA

Financial Affairs - Communications - Legal affairs -
Human Resources/Organisational Development - Business Development - Property

Kongsberg Maritime AS



Offshore & Merchant Marine

- Dynamic Positioning & Navigation
- Marine Automation
- Process Automation
- Hydroacoustics
- Satellite Positioning & AIS
- Marine IT

Yachting & Fishery (SIMRAD)

Marine Electronics (autosteering, hydroacoustics, navigation, communication)

Kongsberg Defence & Aerospace AS



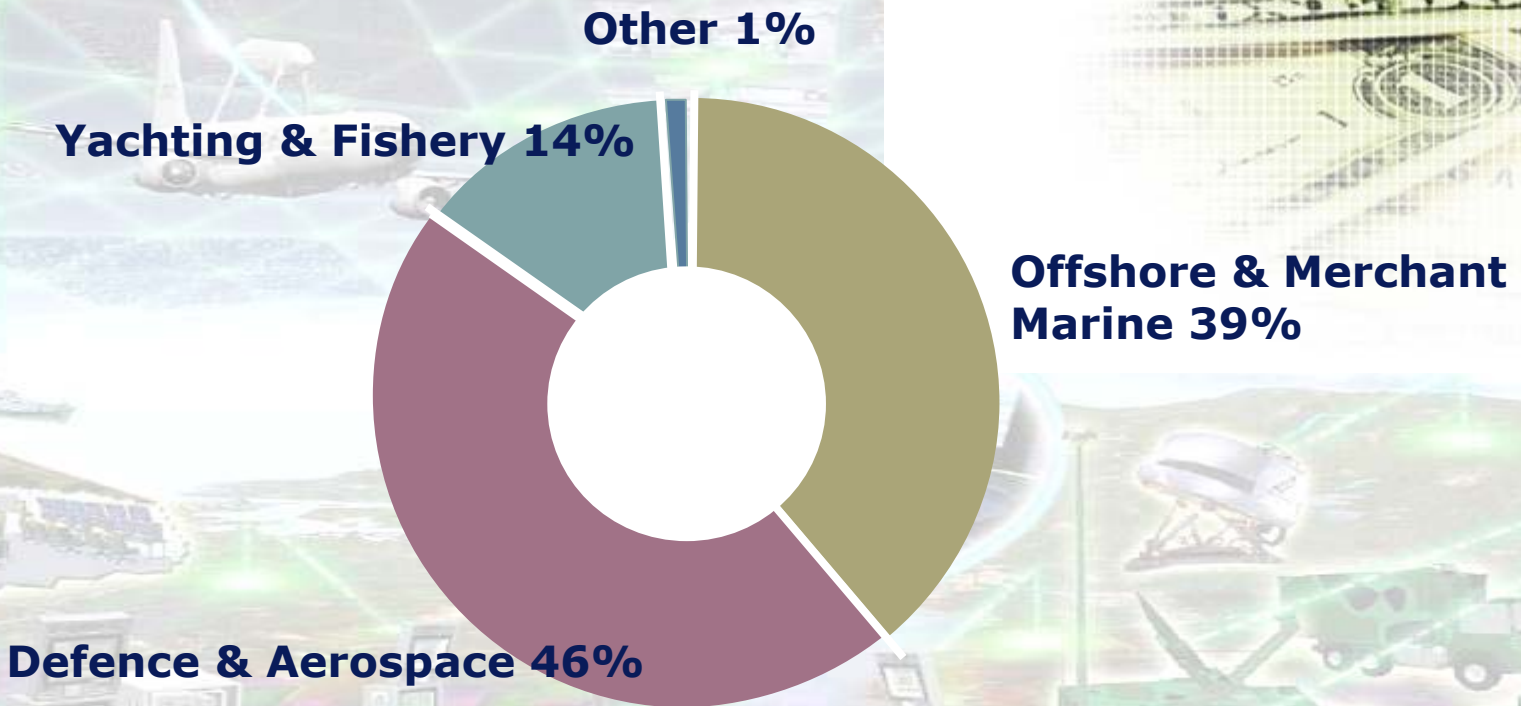
Defence & Aerospace

- Missiles & Space
- Naval Systems
- Land Systems & Communications
- Aircraft & Air Defence Systems
- Dynamic Systems

Operating revenues by business segment



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Kongsberg Defence & Aerospace AS — Norway's leading defence supplier



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The main areas of activity are:

- Command, C³I and Weapon Control Systems
- Missiles
- Defence Communications



Organisation Structure



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Missiles & Space

- Penguin
- NSM
- Space
- Composites Production

Naval Systems

- Frigate/ASW
- Submarine Systems
- FPB Systems
- MCM

Land Systems & Communication

- Army CCIS
- Tactical Radio
- Tactical Networks
- Crypto

Kongsberg Defence Communications AS

Dynamic Systems

- IPG
- Launchers
- Remote Weapon Station
- Mech. Production
- Maintenance

Kongsberg Protech AS

Aircraft & Air Defence Systems

- Air Defence
- Simulation & Training
- Airborne SW
- Aircraft Systems

Agenda



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1000-1015	Welcome	Odd Kyllingmark
1015-1115	AGS 101	Henrik Willgohs
1115-1140	Break	All
1140-1230	AGS Program Overview	Jon Campbell
1230-1330	Lunch	All
1330-1400	Way Ahead	Henrik Willgohs
1400-1415	Questions and Answers	All
1415	Conclusion	



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